









## South African Precinct Management Initiative (SAPMI)

## **First Consultative Forum Meeting**

DATE	07 <sup>th</sup> August 2017		
TIME	13:30 to 17:30		
VENUE	Communications Boardroom, National Treasury, 40 Church Street, Tshwane		
ATTENDEES	Name	Organisation	Attendance
	Malijeng Ngqaleni (MN) - Chair	NT	Present
	Themba Fosi (TF)	COGTA	Present
	David Van Niekerk (DvN)	NT	Present
	Veronica Mafoko (VM)	COGTA	Present
	Seana Nkhahle (SN)	SALGA	Present
	Alison Tshangana (AT)	SALGA	Present
	Ryan Mathew (RM)	SAPOA	Present
	Andrew Layman (AL)	SAPOA	Present
	James Aling (JA)	SAPOA	Present
	TJ Mare (TM)	AMPSA	Present
	Anne Steffny (AS)	AMPSA	Present
	Brian Wright (BW)	AMPSA	Apology. Proxy for meeting - Cara Reilly
GUEST	Peter Brook (PB)	Facilitator	Present
SECRETARIAT	Samantha Govender-Hlahatsi (SGH)	NT	Present
	Ndimphiwe Jamile (NJ)	NT	Present
	Nthabiseng Lekalakala (NL)	NT	Present
	Modiehi Phewa (MP)	NT	Present

1. Welcome and introduction	The inaugural SAPMI Consultative Forum was chaired by Ms Malijeng Ngqaleni from National Treasury. The Chair welcomed the members present which was followed by a round of introductions. All member organisations were present: 1. nominated Consultative Forum members including both Co-Chairs - the meeting was quorate.	
2.1 Purpose of the meeting	<ul> <li>Ms Malijeng Ngqaleni (NT Co-Chair) described the purpose of SAPMI and made the following opening remarks:</li> <li>The purpose of this meeting is to establish a broad body that aims to propel forward diverse streams of precinct management within South Africa. The following spatial challenges that have in turn inflicted on the development status quo of urban spaces in the country: <ul> <li>Reflection on the efficiency of current spatial form adding burdening costs to both the economy and labour.</li> <li>Expensive patterns of development that impact more on the poor in terms of costs to public transportation.</li> <li>Major challenges require urban management to derive the urban dividend</li> <li>Current attempts from the public sector to get Cities to plan in order to counter challenges. This has prompted a series of interventions ranging from regeneration of urban spaces and reconfiguration of government systems.</li> </ul> </li> <li>Solutions towards these problems are dependent on best collaborations between the public and private sector towards effective transformation. Through a partnership between the National Treasury and Department of Cooperative Governance; a Built Environment Value Chain (BEVC) strategy is in place to look at how best to collaborate planning, capital funding, implementation between the public and private sector to achieve spatial transformation objectives. Urban management in targeted spaces as crucial part of this strategy. However there are evident gaps in the property market in management of emerging areas in relation to established nodes.</li> </ul>	
	Mr Themba Fosi (DCOG Co-Chair) made the following opening remark: SAPMI is an important initiative and can be a platform to test current precinct management legislation and policy. The initiative is important in bringing both public and private together and SAPMI is aligned to the implementation of the Integrated Urban Development Framework (IUDF). The work undertaken on this platform should enhance various other complementary initiatives from both public and private sector.	
	Ms Anne Steffny (AMPSA) made the following opening remarks: AMPSA expressed excitement and commitment from the private sector to be part of such an initiative. She reflected on many initiatives and partnerships in Johannesburg for management of public spaces especially in areas where property markets are either depressed or in decline. The current regulation/policy for management of places is not flexible and not adaptable. She stressed the need to look the following outlook/focus: Long term conversations around models founded on good principles. Further learning and research that would guide a process of establishing models that are flexible towards challenges in different	
	contexts. There needs to be an understanding of how we set up sustainable structures which will lead to active citizenry over a period of time.	
2.2 Background presentations	<ul> <li>Ms Veronica Mafoko (DCOG) provided a presentation on the MPRA with the following highlights :</li> <li>A summary on the background/history of MPRA.</li> <li>Over view of 49 SRAs in South Africa with key issues emanating from the review of MPRA &amp; case studies.</li> <li>City of Cape Town: Trailblazers in implementation of SRA</li> <li>City of Ekurhuleni and City of Johannesburg have demonstrated intent to implement section 22 of the SRA</li> <li>City of Tshwane is in the process of reviewing CIDs with intent to implement section 22 of the SRA</li> </ul>	

	<ul> <li>City of Mbombela has no SRAs but 3 CIDs</li> <li>A lively discussion ensured on the DCOG presentation. Members committed to working together including providing updated information to DCOG where required.</li> <li>Mr David van Niekerk (NT) provided an overview of the process leading to the consultative forum with the following highlights :</li> </ul>
	<ul> <li>Background : policy context (NDP &amp; IUDF), road map &amp; link to visioning exercise</li> <li>Inefficient Urban Form</li> <li>Nodal Investment Cycle</li> <li>Built Environment Value Chain</li> <li>Urban Network Strategy, Spatial Targeting (emerging &amp; declining nodes + linkages)</li> <li>Timeline leading to the inaugural SAPMI Steering Committee</li> <li>Mr James Aling referred to the research funded by the private sector that led to the 2016 multi-stakeholder workshop.</li> </ul>
	It was agreed that: (2.2.1) DvN is to include mention of the research in the NT presentation. (2.2.2) SAPMI should look into all precinct types, i.e. established, declining and emerging nodes.
3. Visioning Exercise	<ul> <li>A visioning exercise for Precinct Management was conducted by Mr Peter Brooke (Facilitator).</li> <li>The 3 precinct management vision statements as developed by the Consultative Forum: <ul> <li>Vision A: An accessible place of opportunity where communities collaborate to create authentic experiences.</li> <li>Vision B: Our precinct promotes public spaces that cater for multiple interests and uses in a way that promotes social cohesion and collective growth in spaces that are chosen for the needs and opportunities they present.</li> <li>Vision C: Welcoming and open, Collaboration/enabled, Happy/vibrant, Safe, Village, Communitas PRIDE, Public space, Mix/diverse, Walkable, Ownership (collective), Green. Summary: Welcoming, vibrant, safe, green connected village</li> </ul> </li> <li>It was agreed that:</li> </ul>
	<ul><li>(3.1) All 3 vision statements will be adopted and used to inform the work of SAPMI and the three subcommittees.</li><li>(3.2) The 3 statements could be consolidated into one vision, should there be a need to do so.</li></ul>
4.Terms of Reference Review	<ul> <li>DvN presented a high level summary of the Terms of Reference.</li> <li>The revised nomination form is to remove ambiguity from current Terms of Reference. It was proposed that these refinements are incorporated into the Terms of Reference (SGH).</li> <li>The ToR was approved in principle, so that SAPMI has a base document to work from.</li> </ul>
	<ul> <li>(4.1) It was agreed that members are to send any proposed amendments to the Secretariat over the next 2 weeks for final discussion at the next meeting.</li> <li>Representation of metros and secondary cities on the Consultative Forum was raised. It was noted that SALGA represents a broader spectrum of local municipalities at the Consultative Forum. The local municipalities can have direct involvement at Subcommittee level. The representation was based on a 50/50 representation of public/private sector as set in the ToR.</li> </ul>
	(4.2) It was agreed to retain the three subcommittees as per the Terms of Reference for purposes of having different focus areas, this issue can be revisited in the medium term.
	<ul> <li>Membership of Sub-Committees: A query on the flexibility of membership numbers as stipulated in the nomination forms was clarified.</li> </ul>

	Each member organisations is required to have representation on each Sub-Committee. Sub Committees are open to all interested		
	parties.		
	<ul> <li>Consultative Forum to further deliberate on review intervals of Terms of Reference.</li> </ul>		
5. Sub-Committees	It was agreed that Subcommittee scoping should be undertaken prior to the subcommittees being established. This should be based on the		
and Work Plans	vision statements and the broad outline included in the ToR.		
	It was agreed that:		
	(5.1) Each Chair of the subcommittees is to convene a task team to scope the work of the subcommittee.		
	(5.2) Feedback from subcommittees are to be sent to Secretariat prior to the next CF meeting.		
	(5.3) Members to submit all outstanding nomination forms including nominations for the subcommittee within 1 week.		
	(5.4) The Secretariat to collate the nomination forms and provide member lists to each of the subcommittee Chairs.		
	(5.5) The Consultative Forum to convene in September 2017 to finalise the above.		
	Consultative Forum Nomination Letters: Nominations for the Consultative Forum have all been submitted, except for DCoG.		
	(5.6) It was agreed that DCOG to submit Consultative Forum nominations to the Secretariat.		
	Chairpersons for Sub-Committees:		
	Sub-Committee 1 Chairperson - COGTA : Veronica Mafoko (subject to confirmation by DG of DCOG)		
	Sub-Committee 2 Chairperson - NT: David Van Niekerk		
	Sub-Committee 3 Chairperson - (AMPSA & SAPOA): To be confirmed within a week		
	(5.7) It was agreed that subcommittee signed nomination forms by principals of each member organisation representative to be submitted		
	within a week period from the meeting.		
6. Calendar of	AS advised on AMPSA's ongoing engagements towards including the Cape Town practitioners in AMPSA and for them to have an AMPSA seat		
Meetings	on SAPMI.		
	It was agreed that:		
	(6.1)The next meeting will be in September and will be chaired by TF. The Secretariat is to liaise with members to find a suitable a date.		
	(6.2) The City of Cape Town to be invited to present their CID Model at subcommittee 1.		
7. Way Forward and	The Chair thanked all members in attendance and for a successful meeting.		
Closure	Mr Fosi thanked the Co-Chair for doing great work. Thanked everyone for the visioning exercise. It was a great start and we can build on it.		
	The Chair closed the Inaugural SAPMI meeting at 5:30pm.		