



#### Neighbourhood Development Partnership Grant

15 August 2007 Presentation to Municipalities

Presented by NDP Unit (National Treasury)



# NDP Unit & NDPG

- Established in July 2006
  - To administer NDPG
  - Also now NDP to mainstream township development across SA
- More than a funder, less than a partner  $\rightarrow$  advice
- Why is <u>your</u> municipality here?
- NDP Unit
  - Li Pernegger, Lee Rosenzweig, Deen Nadar, Tshiwo Yenana, Selby Mogakane
  - Outsourced  $\rightarrow$  MCA



## Objectives

"To provide municipalities with assistance to develop appropriate project proposals for property developments in townships & new residential neighbourhoods that include the construction or upgrading of community facilities, & where appropriate, attract private sector funding & input" (DoRA, 2006)



#### What does 'Private Sector' mean?

- Emphasis on
  - Other government funding streams
  - Mobilisation any non-governmental support and resources
- Not purely financial  $\rightarrow$  "sweat equity", land, in-kind
- Private sector
  - Formal developers
  - Project financiers
  - Equity investment funds
  - Community investment funds
  - Stokvels
  - NGOs, CBOs & other community organisations
  - Cooperatives
  - Any non-government organisation or individual



# What is a Township?

- Underdeveloped residential areas
- Separate areas reserved for non-whites created during apartheid
- Target areas
  - Townships  $\rightarrow$  'locations'
  - Low-income housing estates
  - Informal settlements
- Characteristics
  - Low levels of community facilities & commercial investment
  - Low household incomes & poverty, slower household income growth
  - Large concentrations of poor households
  - High levels of unemployment  $\rightarrow$  50+%
  - Under-performing residential property markets 'dead' capital
  - Limited income retention  $\rightarrow$  75+% leakage of local buying power
  - Undiversified & marginal local economies
- Considerable fiscal burden  $\rightarrow$  60+% population in townships
- No 'sense of place'



# **Township Challenges**

- Exclusion by design
- Absence of township & township nodal development capacity → forward-oriented versus backlogs-driven
- Limited funding for capital works for public facilities & places
- Low levels of private sector investment
- Limited municipal capacity to assemble & align multiple funding sources in single large-scale multifaceted property development projects
- Mismatch between capital investment & maintenance & operational budgets
- Inequitable focus on 'CBDs'



# Vision

 Improved quality of life for township residents through the creation of economically viable & sustainable township nodes, general township improvements and internal & external linkages



# Mission

 To direct public investment to promote selected strategic projects in targeted townships with private sector investment leverage potential within context of futureoriented township development strategies



#### **Objectives for NDPG Portfolio**





## **Programme Focus Areas**

- Township areas
- Strategic spatial-economic development projects
  - With potential
  - With critical mass
- Land use restructuring
- Stimulating property markets
- Purchasing power retention
- Public sector investment as catalyst
- Leveraging non-governmental investment & partnerships
- Ensuring municipal championship
- Kick-starting township regeneration



#### Impact





#### **Grant Make-up**

- Dual nature
- Technical Assistance
  - Township regeneration strategy development
  - Building capacity
  - Any feasibilities
  - Business case development
- Capital Grant
  - For any capital cost
  - As usually spent by councils
  - To make project happen
- To be used in conjunction with other grants that have a local government focus → 'synthesis'
- Own funding also important  $\rightarrow$  it costs money to get money





#### **Conceptual Nodal Development**

- Township planning & layout (roads, rail, public transport, nodes, public spaces, precincts, economic demand analysis, other studies, detailed planning, etc.) & project management → TA + Muni
- 2. Public spaces & squares, paving, planting, street furniture, etc. → CG + Muni + other govt
- 3. Public buildings (e.g. clinic, library), public transport & informal trading structures → CG + Muni + other govt

- 4. School, park, more landscaping → CG + Muni + other govt
- 5. More public buildings  $\rightarrow$  CG + Muni + other govt
- 6. Mixed-use, high-&-medium density residential & commercial → private sector
- 7. Medium-density residential → private sector, NGOs, Muni + other govt







# **NDPG** Criteria

- Basis of competition for NDPG
  - Township location
  - Council support
  - Partnership prospect with private sector
  - Alignment to national & provincial priorities
  - Larger catchment area  $\rightarrow$  think big!
  - Potential for critical mass of commercial & community facilities & amenities
  - Readiness to implement
  - Sustainability at all life cycle stages
- Any criteria as amended by National Treasury



# **Demand for NDPG**

- Demand for NDPG outstrips supply
- 19,920 of 21,220 SA neighbourhoods qualify
- Top 76 townships = 24,4% of SA population





## **NDPG Projects**

R9bn total investment  $\rightarrow$  Round 1

- Imminent Round 2 approval of 20 more projects → R4.2bn NDPG commitment
- 20% of portfolio in rural areas
- Target <u>100 projects</u> within 12 months





# NDPG Will Not Support

- Not housing (but yes to planning as commercial development opportunity)
- No MIG-type projects
- No tourism projects  $\rightarrow$  unless ...
- LED  $\rightarrow$  no make-and-bake & grow-and-sew
- 2010
- No direct contributions to private sector
- No projects already completed
- No ad hoc, isolated initiatives
- If not submitted by municipality
- If not in line with IDP
- If no council resolution
- If not in a township



## **Application Process**

- Select NDPG Coordinator (costs money to get money!)
- Brainstorm concept → no detail → that's what TA is for!
- Fill in form (<u>www.treasury.gov.za/ndp</u> for NDPG Toolkit) → attach map
- Round 3 → closes <u>20 September at 12h00!</u>
- Evaluation & shortlisting  $\rightarrow$  end October
- Verification  $\rightarrow$  end November
- Awards  $\rightarrow$  end January 2008
- Support to municipalities on request
  - Treasury
  - Directors



# Njoli Square Overview

- Township project  $\rightarrow$  Kwazakhele in PE (NMM)
- NDPG funding by new NDP Unit
  - Supporting community development
  - Leveraging private sector investment
- Only significantly advanced project in NDP portfolio of 55 projects
- New town centre
  - 254,000 people
  - Low incomes
  - High unemployment
  - Sense of place





## **Project Snapshot**

- Objectives
  - Iconic  $\rightarrow$  civic pride
  - World class facility
  - Urban renewal catalyst
- Public transport facility  $\rightarrow$  Khulani corridor
- Home for social & civic functions
- Platform for SMME development
- Stimulus for private sector investment
- Sustainable and flexible





## **Project Components**

- EAA
- Taxi rank
- Retail development
- Land parceling (some housing relocation)
- Civic functions
- Informal trade facilities
- Council offices
- Parking
- Place-making elements

#### **Urban Renewal Plan**





A Soweto with its own nodes, well linked to the rest of the city economy: bringing jobs closer to people & people closer to jobs



### **Orlando eKhaya**

- One project of many in Soweto
- Precinct approach
- High leverage of private sector investment





## Ekurhuleni

- Number of subregions
- Nodal project per regio
- E.g. Reiger Park & Palm Ridge
- But also opportunity for a package of regeneration plans





#### Mhluzi



